

Earnings Call Q2 2018

25 July 2018



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Company update Financial performance Guidance 2018 Appendix: Financial statements



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Company update

Financial performance

Guidance 2018

Appendix: Financial statements



Q2 2018 – Financial Performance

2017 2018 YoY Total Revenue (€mm) RPQR¹ (€) **Referral Revenue by segment** Qualified Referrals (mm) 565.9 494.4 **Rest of Word** 373.6366.6 39% 298.3 36% Americas 235.0 ^{196.4}177.1 1.50 1.30 ^{1.50} 1.33 41% 40% **Developed Europe** Q2 Q2 2017 Q2 2018 H1 Q2 H1 Q2 H1

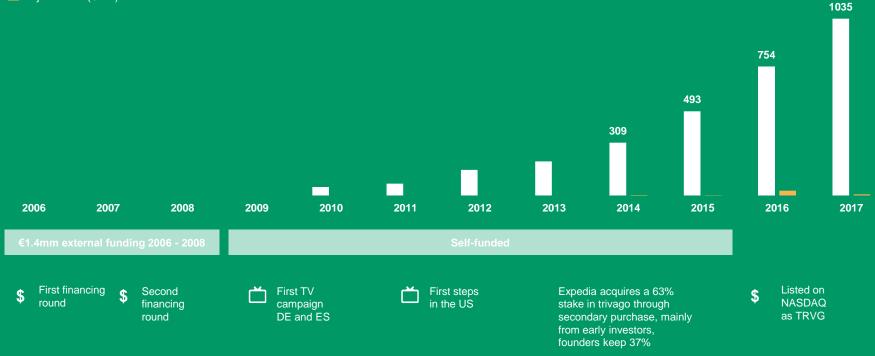


Source: Unaudited US GAAP financials 1. RPQR: Revenue per Qualified Referral

We have operated with minimal external funding since inception...

Revenue (€mm)

Adj. EBITDA (€mm)



🔿 trivago

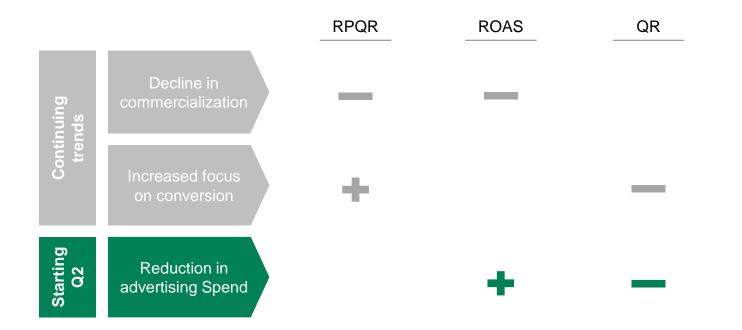
...but have incurred wider losses in recent quarters...

2017 2018

Adj. EBITDA (€mm) 19.3 3.2 11111 (7.1) (8.7) (17.7) (21.9) Q1 2017 Q2 2017 Q3 2017 Q4 2017 Q1 2018 Q2 2018

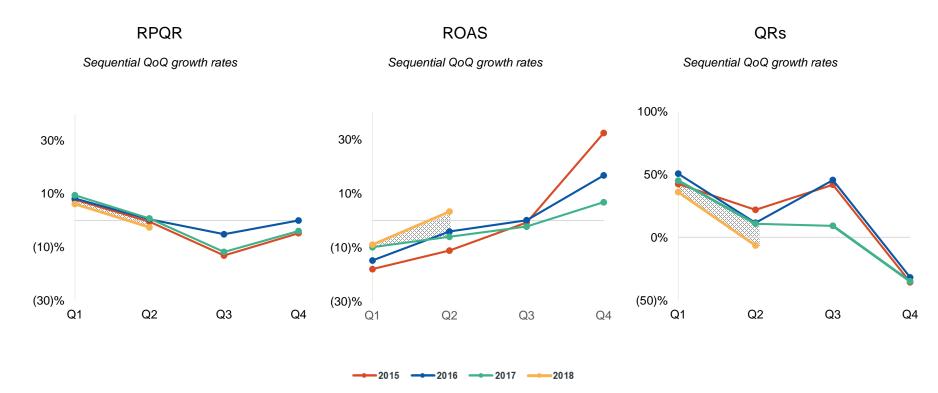


...which we started to address in Q2



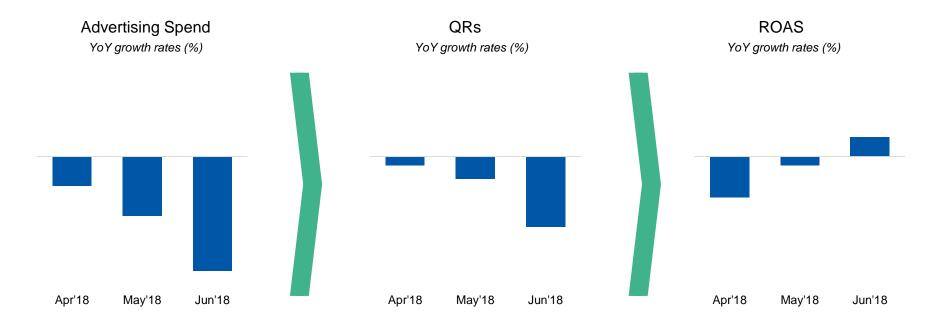


This has resulted in a significant decline in revenue but stabilized ROAS



🔿 trivago

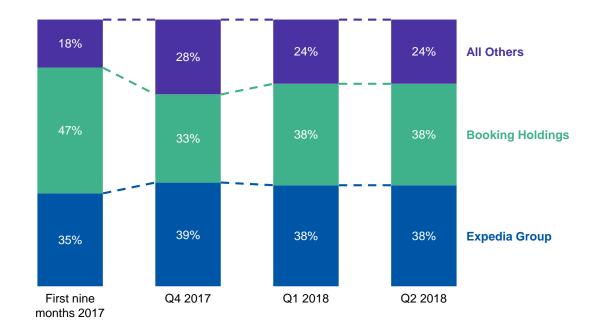
Our reductions in advertising spend show early signs of profitability improvement





Our advertiser revenue share mix remains stable

Advertiser revenue share development





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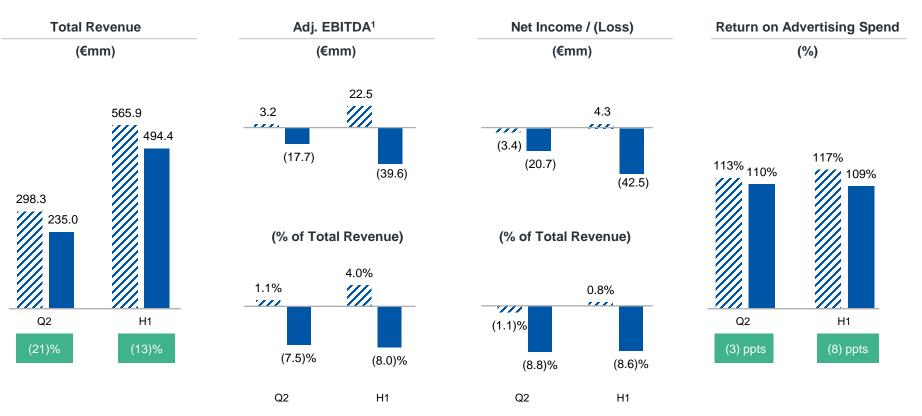
Appendix: Financial statements



Q2 2018 – Financial Update

💋 2017 📕 2018 📕 YoY

🔿 trivago



Source: Unaudited US GAAP financials

1. Adj. EBITDA is only adjusted for share-based compensation. A reconciliation to reported results is included in the Appendix

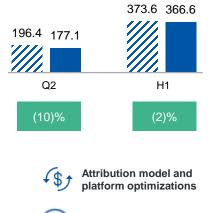


💋 2017 📕 2018 📕 YoY

Qualified Referrals (mm)

RPQR¹ (€)

ROAS (%)



Increased marketing profitability targets



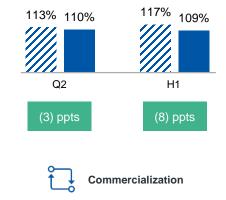
Commercialization

Attribution model and

platform optimizations

FX effects

f\$7





Increased marketing profitability targets



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KPI – Developed Europe

💋 2017 📕 2018 📕 YoY

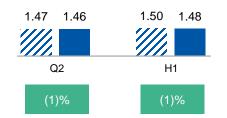
Qualified Referrals (mm)

RPQR¹ (€)

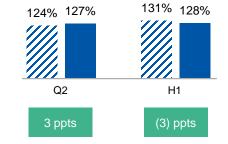
ROAS (%)



 Qualified Referrals decreased against a strong Q2 and H1 in 2017 and were negatively impacted by a reduction in advertising spend during Q2 2018



 RPQR slightly decreased as lower commercialization more than offset the positive effects from the attribution model and platform optimizations



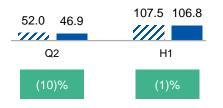
 ROAS improved in Q2 driven by increased marketing profitability targets

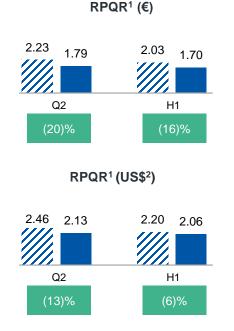


KPI – Americas

🥖 2017 📕 2018 📕 YoY

Qualified Referrals (mm)





 Qualified Referrals decreased against a strong Q2 and H1 in 2017 and were negatively impacted by a reduction in advertising spend during Q2 2018 RPQR decreased mainly due to lower commercialization and negative FX effects, in particular the relative weakening of the U.S. dollar to the euro. These more than offset the positive effects from the attribution model and platform optimizations ROAS declined against a strong H1 in 2017 which was partly offset by the increased marketing profitability targets in Q2 2018



Source: Internal data 1. RPQR: Revenue per Qualified Referral Qualified Referral Qualified Referral and source 2. Note: We maintain our books and records in euros, and our reporting currency is in euros. Translations of euro amounts into U.S. dollars are solely for the convenience of the reader and were calculated using the average for the particular period of the daily foreign exchange reference rates published by the European Central Bank, which for the three months ended June 30, 2017 was €1.00 = \$1.1021, for three months ended June 30, 2018 was €1.00 = \$1.0030, for six months ended June 30, 2018 was €1.00 = \$1.0830, for six months end

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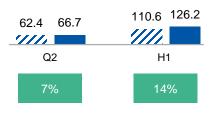
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ROAS (%)

KPI – Rest of World

🕗 2017 📕 2018 📕 YoY

Qualified Referrals (mm)



0.97 0.94 0.86 0.81 111. 111. Q2 H1 (14)%RPQR¹ (US\$²) 1.04 1.05 1.04 0.97 Q2 H1 (7)%

RPQR¹ (€)

- Qualified Referrals increased against a strong Q2 and H1 in 2017 while traffic quality improved
- RPQR decreased due to lower commercialization and negative FX effects, in particular weakening of certain Asian Pacific currencies to the euro. These more than offset the positive effects from the attribution model and platform optimizations

 ROAS declined against a strong H1 in 2017 which was partly offset by the increased marketing profitability targets in Q2 2018

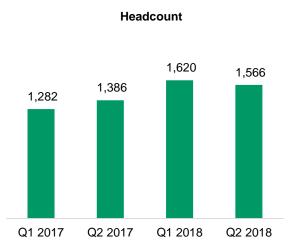


Source: Internal data 1. RPOR: Revenue per Qualified Referral Qualified Referral Qualified Referral and 3, 2017 was €1.00 = \$1.0830, for six months ended June 30, 2018 was €1.00 = \$1.0830, for six m

ROAS (%)

Opex and headcount development

Cost and expenses (€mm)	Q2 2017	Q2 2018	% YoY
Cost of revenue ¹	1.4	1.3	(7.1)%
Other selling & marketing ^{1,2}	14.3	16.7	16.8%
Technology & content ¹	12.0	15.7	30.8%
General & administrative ¹	9.1	12.2	34.1%
Costs and expenses ^{1,2}	36.8	45.9	24.7%
Share-based compensation	4.1	5.4	31.7%
Amortization of intangible assets	0.4	0.4	-%
Total costs ²	41.3	51.7	25.2%





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Guidance for 2018



Adjusted EBITDA guidance¹

€(15)mm to €(30)mm



Appendix



Consolidated Financials H1 2018, trivago N.V.

in €k	H1 2018	H1 2017	Abs Δ vs. H1'17	∆ vs. H1'17
Referral revenue	486,984	559,327	(72,343)	(12.9)%
Other revenue	7,379	6,652	727	10.9%
Total revenue	494,363	565,980	(71,617)	(12.7)%
Cost of revenue	3,026	2,509	517	20.6%
% of Total revenue	0.6%	0.4%		
Selling and marketing	483,707	506,780	(23,073)	(4.6)%
% of Total revenue	97.8%	89.5%		
Technology and content	32,537	24,699	7,838	31.7%
% of Total revenue	6.6%	4.4%		
General and administrative	30,087	20,071	10,016	49.9%
% of Total revenue	6.1%	3.5%		
Amortization of intangible assets	842	2,386	(1,544)	(64.7)%
% of Total revenue	0.2%	0.4%		
Operating income (loss)	(55,836)	9,535	(65,371)	n.m.
Net interests and other expenses	(578)	(241)	(337)	139.8%
% of Total revenue	(0.1)%	—%		
Income taxes	(13,929)	5,021	(18,950)	n.m.
% of Total revenue	(2.8)%	0.9%		
Income (loss) from equity method investment	(46)	_	(46)	—%
% of Total revenue	—%	—%		
Net income (loss)	(42,531)	4,273	(46,804)	n.m.
% of Total revenue	(8.6)%	0.8%		
Net (income) loss attributable to non-controlling interest	_	(1,315)	1,315	(100.0)%
% of Total revenue	—%	(0.2)%		
Net income (loss) attributable to trivago N.V.	(42,531)	2,958	(45,323)	n.m.
% of Total revenue	(8.6)%	0.5%		

- Overview of P&L under US GAAP
- See next page for a detailed discussion of business development

Consolidated Financial Information H1 2018, trivago N.V.

in €k	H1 2018	H1 2017	Abs ∆ vs. H1'17	Δ vs. H1'17
Referral revenue	486,984	559,327	(72,343)	(12.9)%
Other revenue	7,379	6,652	727	10.9%
Total revenue	494,363	565,980	(71,617)	(12.7)%
Cost of revenue excl.SBC	2,945	2,457	488	19.9%
% of Total revenue	0.6%	0.4%		
Selling and marketing excl. SBC	481,908	504,890	(22,982)	(4.6)%
% of Total revenue	97.5%	89.2%		
Advertising spend excl.SBC	447,264	479,065	(31,801)	(6.6)%
% of Total revenue	90.5%	84.6%		
Other s&m excl.SBC	34,644	25,825	8,819	34.1%
% of Total revenue	7.0%	4.6%		
Technology and content excl.SBC	30,445	22,659	7,786	34.4%
% of Total revenue	6.2%	4.0%		
General and administrative excl.SBC	24,202	16,638	7,564	45.5%
% of Total revenue	4.9%	2.9%		
Depreciation add-back	5,529	3,130	2,399	76.6%
% of Total revenue	1.1%	0.6%		
Adjusted EBITDA	(39,608)	22,466	(62,074)	n.m.
% of Total revenue	(8.0)%	4.0%		
Share-based compensation (SBC)	9,857	7,415	2,442	32.9%
% of Total revenue	2.0%	1.3%		
EBITDA	(49,465)	15,051	(64,516)	n.m.
% of Total revenue	(10.0)%	2.7%		
Depreciation and amortization	6,371	5.516	855	15.5%
% of Total revenue	1.3%	1.0%		
Net interests and other expenses	578	241	337	139.8%
% of Total revenue	0.1%	—%		
Income taxes	(13,929)	5,021	(18,878)	n.m.
% of Total revenue	(2.8)%	0.9%		
(ncome) / loss from equity method investment	46	_	46	%
% of Total revenue	—%	—%		
Net income (loss)	(42,531)	4,273	(46,804)	n.m.
% of Total revenue	(8.6)%	0.8%		
Net (income) loss attributable to non-controlling interest		(1,315)	1,315	(100.0)%
% of Total revenue	_%	(, ,	1,315	(100.0)%
	, .	(0.2)%	(AE 400)	n
Net income (loss) attributable to trivago N.V. % of Total revenue	(42,531) (8.6)%	2,958 0.5%	(45,489)	n.m.

Comments

- Referral revenue decreased by 13% YoY due to revenue decline in Americas by 17% YoY and in Developed Europe by 16% YoY
- Other revenue grew 11% YoY through subscription revenue for Hotel Manager Pro
- Advertising spend decreased by 10% YoY in Americas and 14% YoY in Developed Europe while it increased by 9% YoY in RoW
- Other selling and marketing expenses increased by 34% YoY driven by higher investments in advertisement production as well as increase in personnel costs
- Technology and content expense increased by 32% YoY driven by increased investment in headcount and higher office expenses
- General and administrative expense increased by 50% YoY due to increase in professional fees and headcount

Source: Unaudited US GAAP financials

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Note: Several expense items above are adjusted, where indicated, for share-based compensation

Reconciliation of non-GAAP Financial Measures H1 2018, trivago N.V.

_in €mm	H1 2018	H1 2017	Abs ∆ vs. H1'17	Δ vs. H1'17
Net income/(loss)	(42.	5) 4.3	(46.8)	n.m.
Income/(loss) from equity method investment	-	- –	—	—%
Income/(loss) before equity method investment	(42.	5) 4.3	(46.8)	n.m.
Expense/(benefit) for income taxes	(13.	9) 5.0	(18.9)	n.m.
Income/(loss) before income taxes	(56.	4) 9.3	(65.7)	n.m.
Add/(less):			-	—%
Interest expense	0.	3 —	0.3	—%
Gain on deconsolidation of entity	-		-	—%
Other, net	0.	3 0.2	0.1	50.0%
Operating income/(loss)	(55.	B) 9.5	(65.3)	n.m.
Depreciation	5.	5 3.2	2.3	71.9%
Amortization of intangible assets	0.	8 2.4	(1.6)	(66.7)%
EBITDA	(49.	5) 15.1	(64.6)	n.m.
Share-based compensation	9.	9 7.4	2.5	33.8%
Adjusted EBITDA	(39.	6) 22.5	(62.1)	n.m.

Provided below are the amounts of share-based compensation excluded from the expense items:

in €k	H1 2018	H1 2017
Cost of revenue	81	52
Selling and marketing	1,799	1,890
Technology and content	2,092	2,040
General and administrative	5,885	3,433
Share-based compensation	9,857	7,415



Consolidated Financials Q2 2018, trivago N.V.

in €k	Q2 2018	Q2 2017	Abs Δ vs. Q2'17	Δ vs. Q2'17
Referral revenue	231,094	295,035	(63,941)	(21.7)%
Other revenue	3,905	3,300	605	18.3%
Total revenue	234,999	298,336	(63,337)	(21.2)%
Cost of revenue	1,447	1,411	36	2.6%
% of Total revenue	0.6%	0.5%		
Selling and marketing	227,481	275,325	(47,844)	(17.4)%
% of Total revenue	96.8%	92.3%		
Technology and content	17,067	12,984	4,083	31.4%
% of Total revenue	7.3%	4.4%		
General and administrative	15,208	11,202	4,006	35.8%
% of Total revenue	6.5%	3.8%		
Amortization of intangible assets	421	388	33	8.5%
% of Total revenue	0.2%	0.1%		
Operating income (loss)	(26,625)	(2,974)	(23,651)	n.m.
Net interests and other expenses	(657)	(92)	(565)	n.m.
% of Total revenue	(0.3)9	% —%		
Income taxes	(6,578)	319	(6,897)	n.m.
% of Total revenue	(2.8)9	% 0.1%		
Income (loss) from equity method investment	(29)	_	(29)	—%
% of Total revenue	—%	—%		
Net income (loss)	(20,733)	(3,385)	(17,348)	n.m.
% of Total revenue	(8.8)	% (1.1)%	5	
Net (income) loss attributable to non-controlling interest	_	1,108	(1,108)	(100.0)%
% of Total revenue	—%	0.4%		
Net income (loss) attributable to trivago N.V.	(20,733)	(2,277)	(18,456)	n.m.
% of Total revenue	(8.8)	% (0.8)%	5	

- Overview of P&L under US GAAP
- See next page for a detailed discussion of business development

Consolidated Financial Information Q2 2018, trivago N.V.

in €k	Q2 2018	Q2 2017	Abs Δ vs. Q2'17	Δ vs. Q2'17
Referral revenue	231,094	295,035	(63,941)	(21.7)%
Other revenue	3,905	3,300	605	18.3%
Total revenue	234,999	298,336	(63,337)	(21.2)%
Cost of revenue excl.SBC	1,395	1,372	23	1.7%
% of Total revenue	0.6%	0.5%		
Selling and marketing excl. SBC	226,436	274,414	(47,978)	(17.5)%
% of Total revenue	96.4%	92.0%		
Advertising spend excl.SBC	209,844	260,112	(50,268)	(19.3)%
% of Total revenue	89.3%	87.2%		
Other s&m excl.SBC	16,592	14,302	2,290	16.0%
% of Total revenue	7.1%	4.8%		
Technology and content excl.SBC	15,820	11,948	3,872	32.4%
% of Total revenue	6.7%	4.0%		
General and administrative excl.SBC	12,197	9,077	3,120	34.4%
% of Total revenue	5.2%	3.0%		
Depreciation add-back	3,106	1,655	1,451	87.7%
% of Total revenue	1.3%	0.6%		
Adjusted EBITDA	(17,743)	3,180	(20,923)	n.m.
% of Total revenue	(7.6)%	1.1%		
Share-based compensation (SBC)	5,355	4,111	1,244	30.3%
% of Total revenue	2.3%	1.4%		
EBITDA	(23,098)	(931)	(22,167)	n.m.
% of Total revenue	(9.8)%	(0.3)%		
Depreciation and amortization	3,527	2,043	1,484	72.6%
% of Total revenue	1.5%	—%		
Net interests and other expenses	657	92	565	n.m.
% of Total revenue	0.3%	—%		
Income taxes	(6,578)	319	(6,897)	n.m.
% of Total revenue	(2.8)%	0.1%		
(ncome) / loss from equity method investment	29	_	29	—%
% of Total revenue	—%	—%		
Net income (loss)	(20,733)	(3,385)	(17,348)	n.m.
% of Total revenue	(8.8)%	(1.1)%		
Net (income) loss attributable to non-controlling interest		1,108	(1,108)	(100.0)%
% of Total revenue		1,108	(1,108)	(100.0)%
	,		(10 450)	
Net income (loss) attributable to trivago N.V. % of Total revenue	(20,733) (8.8)%	(2,277) (0.8)%	(18,456)	n.m.

Comments

- Referral revenue decreased by 22% YoY due to revenue decline in Americas, Developed Europe and RoW by 27% YoY, 23% YoY and 8% YoY respectively
- 2 Other revenue grew 18% YoY through subscription revenue for Hotel Manager Pro
- Advertising spend decreased by 25% YoY in Americas and 25% YoY in Developed Europe and by 2% YoY in RoW
- Other selling and marketing expenses increased by 17% YoY driven by higher investments in advertisement production
- 5 Technology and content expense increased by 31% YoY driven by higher office expenses
- General and administrative expense increased by 36% YoY due to increase in professional fees and headcount

Source: Unaudited US GAAP financials

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Note: Several expense items above are adjusted, where indicated, for share-based compensation

Reconciliation of non-GAAP Financial Measures Q2 2018, trivago N.V.

_in €mm	Q2 2018	Q2 2017	Abs Δ vs. Q2'17	Δ vs. Q2'17
Net income/(loss)	(20).7) (3	.4) (17.	3) n.m.
Income/(loss) from equity method investment				- —%
Income/(loss) before equity method investment	(20).7) (3	.4) (17.	3) n.m.
Expense/(benefit) for income taxes	(6	6.6) 0	.3 (6.	9) n.m.
Income/(loss) before income taxes	(27	7.3) (3	.1) (24.)	2) n.m.
Add/(less):			-	- —%
Interest expense	().3 -	0.:	3 —%
Gain on deconsolidation of entity				- —%
Other, net	().4 0	.1 0.:	3 n.m.
Operating income/(loss)	(26	5.6) (3	.0) (23.	6) n.m.
Depreciation	3	3.1 1	.7 1.4	4 82.4%
Amortization of intangible assets	().4 0	.4 –	%
EBITDA	(23	3.1) (0	.9) (22.)	2) n.m.
Share-based compensation	ŧ	5.4 4	.1 1.:	3 31.7%
Adjusted EBITDA	(17	7.7) 3	.2 (20.	9) n.m.

Provided below are the amounts of share-based compensation excluded from the expense items:

in€k	Q2 2018	Q2 2017
Cost of revenue	52	39
Selling and marketing	1,045	911
Technology and content	1,247	1,036
General and administrative	3,011	2,125
Share-based compensation	5,355	4,111



Consolidated Statement of Cash Flows H1 2018, trivago N.V.

in €k	H1 2018	H1 2017	
Net income/(loss)	(42,531)	4,273	
Adjustments to reconcile net income/(loss) to net cash used:			
Depreciation	5,529	3,130	
Amortization of intangible assets	842	2,386	
Impairment of internal-use software and website development	1,145	_	
Share-based compensation	9,857	7,415	
Deferred income taxes	(14,371)	(933)	
Foreign exchange (gain) loss	231	134	
Bad debt expense	188	112	
(Gain)/loss on sale of fixed assets	7	_	
Loss from equity method investment	46	_	
Change in operating assets and liabilities			
Accounts receivable, including related party	(59,827)	(89,988)	(
Prepaid expense and other assets	873	(2,643)	
Accounts payable	23,301	66,529	
Accrued expenses and other liabilities	962	3,536	
Deferred revenue	654	2,627	
Taxes payable/receivable, net	(1,175)	2,796	
Net cash used in operating activities	(74,269)	(626)	
Capital expenditures	(17,283)	(5,537)	(
Proceeds from sale of fixed assets	26	_	
Net cash used in investing activities	(17,257)	(5,537)	
Payments of initial public offering costs	—	(4,038)	
Dividends paid to NCI	—	(158)	
Net proceeds from issuance of common stock	8	—	
Net cash (used in)/provided by financing activities	8	(4,196)	
Effect of exchange rate changes on cash	(102)	(627)	
Net decrease in cash, cash equivalents and restricted cash	(91,620)	(10,986)	
Cash, cash equivalents and restricted cash at beginning of the period	d 192,900	228,182	
Cash, cash equivalents and restricted cash at end of period	101,280	217,196	

- Negative cash flow from operating activities driven by net loss of €42.5mm in H1 2018
- Accounts receivable increased more than accounts payable in the period thus leading to a net decrease in cash and cash equivalents position
- Capital expenditures increased year-over-year mainly driven by capital expenditures related to the new campus



Consolidated Statement of Cash Flows Q2 2018, trivago N.V.

n€k	Q2 2018	Q2 2017	
Net income/(loss)	(20,733)	(3,385)	
Adjustments to reconcile net income/(loss) to net cash used:			
Depreciation	3,106	1,655	
Amortization of intangible assets	421	388	
mpairment of internal-use software and website development	980	—	
Share-based compensation	5,355	4,111	
Deferred income taxes	(6,578)	245	
Foreign exchange (gain) loss	365	58	
Bad debt expense	61	83	
Gain)/loss on sale of fixed assets	5	_	
Loss from equity method investment	29	_	
Change in operating assets and liabilities			
Accounts receivable, including related party	(17,388)	(28,061)	
Prepaid expense and other assets	1,492	(3,675)	
Accounts payable	(13,137)	30,844	
Accrued expenses and other liabilities	(241)	2,252	
Deferred revenue	(472)	158	
Taxes payable/receivable, net	(416)	(1,112)	
Net cash used in operating activities	(47,151)	3,561	
Capital expenditures	(11,525)	(3,179)	
Proceeds from sale of fixed assets	7	_	
Net cash used in investing activities	(11,518)	(3,179)	
Payments of initial public offering costs	_	_	
Dividends paid to NCI	_	_	
Net proceeds from issuance of common stock	2	_	
Net cash (used in)/provided by financing activities	2	—	
Effect of exchange rate changes on cash	230	(606)	
Net decrease in cash, cash equivalents and restricted cash	(58,437)	(224)	
Cash, cash equivalents and restricted cash at beginning of the perio	d 159,717	217,420	
Cash, cash equivalents and restricted cash at end of period	101,280	217,196	

- Negative cash flow from operating activities driven by net loss of €20.7mm in Q2 2018
- Accounts receivable increased while accounts payable decreased in the period thus leading to decrease in cash and cash equivalents position
- Capital expenditures increased year-over-year mainly driven by capital expenditures related to the new campus



Consolidated Balance Sheet H1 2018, trivago N.V.

in €k	As of June 30, 2018	As of December 31, 2017	
Cash & cash equivalents	98,581	190,201	1
Restricted cash	103	103	-
Accounts receivable, less allowance	83,427	43,062	2
Accounts receivable, related party	58,067	39,063	
Tax receivable	1,806	2,092	
Prepaid expenses and other current assets	18,436	18,758	
Total current assets	260,420	293,279	
Property and equipment, net	146,740	114,471	3
Other long-term assets	6,528	6,955	
Intangible assets, net	172,452	173,294	
Goodwill	490,477	490,455	
Total assets	1,076,617	1,078,454	
Accounts payable	75,642	51,307	4
Income taxes payable	1,967	3,428	
Deferred revenue	9,290	8,941	
Accrued expenses and other current liabilities	15,055	14,711	
Total current liabilities	101,954	78,387	
Deferred income taxes	33,934	48,305	
Other long-term liabilities	119,325	97,787	5
Class A common stock	1,860	1,855	
Class B common stock	191,880	191,880	
Reserves	740,292	730,431	
Contribution from parent	122,307	122,307	
Accumulated other comprehensive income (loss)	(179)	(180)	
Retained earnings (accumulated deficit)	(234,756)	(192,318)	
Total stockholders' equity attributable to trivago N.V.	821,404	853,975	
Noncontrolling interest	_	_	
Total stockholders' equity	821,404	853,975	
TOTAL LIABILITIES AND STOCKHOLDERS' EQUITY	1,076,617	1,078,454	

- Decrease in cash and cash equivalent was driven by cash outflow from operating activities and changes in operating assets and liabilities
- Accounts receivable increased over the previous six months mainly due to delayed payments from advertisers as well as seasonal revenue increase
- Increased net property and equipment due to build-tosuit lease accounting for new campus
- Accounts payable increased as a result of increased advertising spend according to seasonal revenue trend
- Other long-term liabilities increased primarily due to build-to-suit lease accounting for new campus

Reconciliation of non-GAAP Financial Measures from Q1 2017- Q1 2018

in €mm	Q1 2017	Q2 2017	Q3 2017	Q4 2017	Q1 2018
Net income/(loss)	7.7	(3.4)	(7.7)	(9.6)	(21.8)
Income/(loss) from equity method investment	-	-	_	—	_
Income/(loss) before equity method investment	7.7	(3.4)	(7.7)	(9.6)	(21.8)
Expense/(benefit) for income taxes	4.7	0.3	(6.3)	(3.5)	(7.4)
Income/(loss) before income taxes	12.4	(3.1)	(14.0)	(13.1)	(29.1)
Add/(less):					
Interest expense	_	_		_	_
Gain on deconsolidation of entity	_	_		(2.0)	_
Other, net	0.1	0.1	(0.3)	(0.5)	(0.1)
Operating income/(loss)	12.5	(3.0)	(14.3)	(15.6)	(29.2)
Depreciation	1.5	1.7	1.9	2.8	2.4
Amortization of intangible assets	2.0	0.4	0.4	0.4	0.4
EBITDA	16.0	(0.9)	(12.0)	(12.4)	(26.4)
Share-based compensation	3.3	4.1	4.9	3.7	4.5
Adjusted EBITDA	19.3	3.2	(7.1)	(8.7)	(21.9)



